

# **AGENDA**

# BOARD OF SUPERVISORS, COUNTY OF MONO STATE OF CALIFORNIA

Teleconference Only - No Physical Location

Special Meeting May 17, 2021

#### **TELECONFERENCE INFORMATION**

As authorized by Governor Newsom's Executive Order, N-29-20, dated March 17, 2020, the meeting will be held via teleconferencing with members of the Board attending from separate remote locations. This altered format is in observance of recommendations by local officials that precautions be taken, including social distancing, to address the threat of COVID-19.

#### Important Notice to the Public Regarding COVID-19

Based on guidance from the California Department of Public Health and the California Governor's Officer, in order to minimize the spread of the COVID-19 virus, please note the following:

#### 1. Joining via Zoom

There is no physical location of the meeting open to the public. You may participate in the Zoom Webinar, including listening to the meeting and providing public comment, by following the instructions below.

#### To join the meeting by computer:

Visit https://monocounty.zoom.us/j/96777616612

Or visit https://www.zoom.us/ click on "Join A Meeting" and use the Zoom Meeting ID 967 7761 6612.

To provide public comment (at appropriate times) during the meeting, press the "Raise Hand" button on your screen.

#### To join the meeting by telephone:

Dial (669) 900-6833, then enter Webinar ID 967 7761 6612.

To provide public comment (at appropriate times) during the meeting, press \*9 to raise your hand.

#### 2. Viewing the Live Stream

If you are unable to join the Zoom Webinar of the Board meeting you may still view the live stream of the meeting by visiting <a href="http://monocounty.granicus.com/MediaPlayer.php?publish\_id=26bb8f0e-4b24-4228-ab9d-1cf8e24217e8">http://monocounty.granicus.com/MediaPlayer.php?publish\_id=26bb8f0e-4b24-4228-ab9d-1cf8e24217e8</a>

**NOTE:** In compliance with the Americans with Disabilities Act if you need special assistance to participate in this meeting, please contact Shannon Kendall, Clerk of the Board, at (760) 932-5533. Notification 48 hours prior to the meeting will enable the County to make reasonable arrangements to ensure accessibility to this meeting (See 42 USCS 12132, 28CFR 35.130).

**ON THE WEB** You can view the upcoming agenda at http://monocounty.ca.gov. If you would like to receive an automatic copy of this agenda by email, please subscribe to the Board of Supervisors Agendas on our website at http://monocounty.ca.gov/bos.

9:00 AM Call meeting to Order

Pledge of Allegiance

#### 1. OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

Please refer to the Teleconference Information section to determine how to make public comment for this meeting.

#### 2. AGENDA ITEMS

## A. Budget Workshop for Fiscal Year 2021-2022

Departments: CAO, Finance

6 hours

(Janet Dutcher, Finance Director; Megan Mahaffey, Accountant II; Robert C. Lawton, CAO; John Craig, Assistant CAO) - Budget workshop for fiscal year 2021-2022. This is the first of a three day workshop. **Please note all times on the attached schedule are estimates.** 

To view the budget schedules and other budgetary related information, please visit the following link: https://www.monocounty.ca.gov/auditor/page/2021-2022-budget-portal

#### **Recommended Action:**

- 1) Conduct a budget workshop regarding the 2021-2022 Budget.
- 2) Provide Board input and direction.
- 3) Continue the budget workshop to the afternoon of May 18, 2021, as part of the Board's regularly-scheduled meeting.

**Fiscal Impact**: There is no fiscal impact as the result of this workshop. At this time preceding the outcomes coming from the conduct of this workshop, general fund requests for spending exceed current resources by \$1,200,000. Non-general fund requests for spending exceed current resources by \$7,153,893.

#### **ADJOURN**



# SPECIAL MEETING AGENDA REQUEST

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MEETING DATE May 17, 2021 DEPARTMENT

ADDITIONAL DEPARTMENTS

**TIME REQUIRED** 6 hours

**SUBJECT** Budget Workshop for Fiscal Year

2021-2022

PERSONS APPEARING BEFORE THE

**BOARD** 

Janet Dutcher, Finance Director; Megan Mahaffey, Accountant II; Robert C. Lawton, CAO; John Craig,

Assistant CAO

#### **AGENDA DESCRIPTION:**

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Budget workshop for fiscal year 2021-2022. This is the first of a three day workshop. Please note all times on the attached schedule are estimates.

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**CONTACT NAME:** Janet Dutcher

PHONE/EMAIL: 916-798-8394 / jdutcher@mono.ca.gov

SUBMIT THE ORIGINAL DOCUMENT WITH ATTACHMENTS TO THE OFFICE OF THE COUNTY ADMINISTRATOR PRIOR TO 5:00 P.M. ON THE FRIDAY

32 DAYS PRECEDING THE BOARD MEETING

**SEND COPIES TO:** 

#### MINUTE ORDER REQUESTED:

☐ YES 🔽 NO

# **ATTACHMENTS:**

# Click to download

<u>2021-22 Workshop - Non-GF Summary</u>

☐ Workshop Schedule - all times are estiamtes

## History

Time	Who	Approval
5/13/2021 4:12 PM	County Counsel	Yes
5/13/2021 2:39 PM	Finance	Yes
5/14/2021 8:13 AM	County Administrative Office	Yes

Kim Bunn Assistant Finance Director Auditor-Controller Janet Dutcher, CPA, CGFM, MPA Director of Finance Gerald Frank Assistant Finance Director Treasurer - Tax Collector

**TO:** Mono County Board of Supervisors

**FROM:** Janet Dutcher – Director of Finance

Megan Mahaffey - Accountant II

Bob Lawton - CAO

John Craig – Assistant CAO

**DATE:** May 17, 18, and 19, 2021

**RE:** Fiscal Year 2021-2022 Budget Workshop

#### **Recommended Action:**

1. Hold budget workshops on May 17, 18, and 19, 2021 to receive information from Departments and the Budget team about the Fiscal Year 2021-22 Budget;

- 2. Provide direction, if any, about items to be addressed or included in the County's Recommended Budget, scheduled for release on Friday, June 4<sup>th</sup>; and
- 3. Direct staff to schedule the FY 2021-22 Budget Hearings for Tuesday, June 15, 2021.

#### **Importance of the Annual County Budget**

The most crucial policy setting action the Mono County Board of Supervisors performs every year is the adoption of our annual budget and the decisions that underly putting this policy into action by allocating our scarce resources towards performing essential public services. This budget planning endeavor has taken five months so far, working collaboratively with all our departments, to propose an integrated spending plan for the next twelve months. We are reminded of who our ultimate customer is, and that is all Mono County citizens and visitors. This budget communicates to them the Board's priorities. It focuses all our efforts and ultimately drives employee behavior and decision making.

"Nothing is more effective than the rules and results of the budget. Nothing." I

We are reminded of this as we set the context about how important the work we are about to embark upon over the next three days is concerning the size and content of the County's budget for fiscal year 2021-22.

<sup>&</sup>lt;sup>1</sup> Klein. A. (2019). City on the line: How Baltimore transformed it's budget to beat the great recession and deliver outcomes. Lanham, MD: Rowman & Littlefield.

#### **Fiscal Resiliency Reminder**

Your Board set fiscal resiliency as a strategic focus area and priority. Adopting a structurally balanced budget where recurring expenditures are fully paid for with recurring revenues with no reliance on carryover balances is a critical step towards achieving this goal, as well as continuing to build our reserve balances. We are again reminded that this takes patience and a commitment to stay disciplined. It takes discipline to make tough decisions, and strength to say something like, "that's a great proposal, but not now." While the budget we present to your Board currently is not indicative of resiliency, it does preserve core county services and even incorporates workforce promotions and advancement opportunities. There includes no depletion of existing reserve balances except General Fund carryover balance.

#### The Objective of the Budget Workshop

This budget workshop is an opportunity to review and discuss each department's recommended budget. However, there is no expectation about following a specific format or structure on how the Board spends its time with each individual Department. Instead, this is a chance for Board members and Department representatives to engage in dialog around needs – financial or otherwise.

Departments are scheduled as summarized below:

Monday, May 17	Tuesday, May 18	Wednesday, May 19
Finance	Capital Projects	Sheriff
Assessor	CSA 1	Probation
County Counsel	CSA 2	District Attorney
Community Development	CSA 5	EMS
Information Technology	General Fund Contributions	Public Works
Clerk-Recorder	& Transfers	Public Health
Social Services		Economic Development
Behavioral Health Services		CAO
Animal Services		

Over the past two months, the budget team met individually with every department, all working together to propose a budget that fits within our available spending resources, prioritizes workforce needs, and delivers on-going services. This is without spending down our explicit reserve balances, which currently total nearly \$6 million. This budget demonstrates everyone's commitment to these objectives.

The information collected over these several days will inform the budget team about finalizing the recommended budget for adoption.

# Available General Fund Carryover Balance for Spending in FY 2021-22

One important outcome of this year's budget process is achieving a General Fund budget deficit of no more than \$1,200,000. With leadership and support from the Board, the County has made

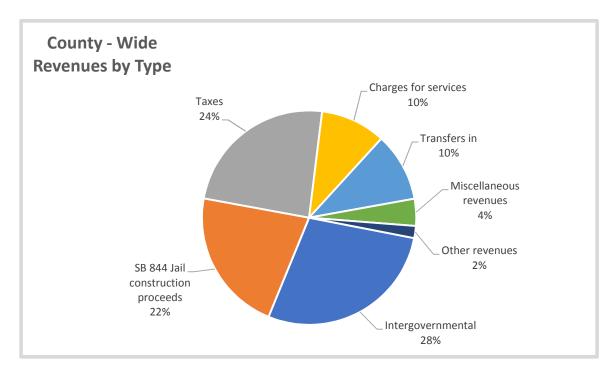
significant progress reducing its all-time high budget deficit of nearly \$6.2 million (in 2019). Accounting work to close the FY 2020-21 fiscal records is still months away from being complete. We will not know how much budget savings for the current year will restore fund balance until this work is complete. We previously estimated GF carryover balance available for spending at \$1,228,000 as presented below. This is assuming 100% execution of the FY 2020-21 budget, as amended.

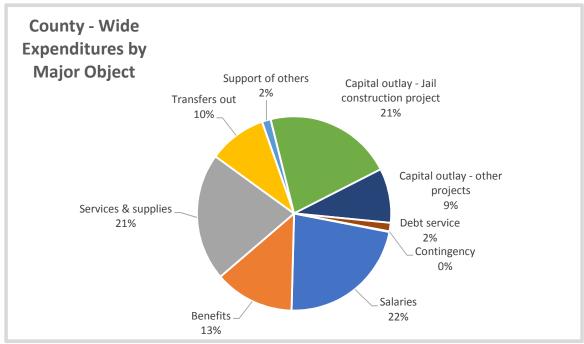
FUND BALANCE AT BEGINNING OF YEAR (July 1, 2020)	\$6,457,000
NOT AVAILABLE FOR SPENDING  Advances to Solid Waste fund  CDBG/HOME Loans  Prepaids and Inventory	(99,000) (887,000) (113,000)
FY 2020-21 FORECASTED SURPLUS (DEFICIT)	(2,423,000)
JAIL MATCH – TRANSFER	(707,000)
ADDITIONS TO RESERVE BALANCES	(1,000,000)
PROPOSED FY 2021-22 BASE BUDGET	(1,200,000)
GF CARRYOVER PROJECTED AT JUNE 30, 2022	\$28,000

Of course, the County may benefit from a FY 2020-21 actual deficit (or surplus) which is more favorable than shown above and resulting in a higher carryover balance into this next fiscal year budget. But we cannot comfortably predict this at this time, except the recently completed long-term forecasting and modeling of General Fund finances clearly shows a pattern of underspending appropriations. Any differential could be used to augment County reserve balances later or fund one-time spending initiatives such as investing in our radio infrastructure.

The following two charts below illustrate the county-wide budget, as proposed at this time for the budget workshop.

2021-22 County-Wide Budget Workshop Budget





## Overview of the GF Workshop Budget

The current General Fund budget is balanced to the target of (\$1,200,000). One important explanation about the results below is that after the budget dataset was published in advance of this workshop the budget team discovered a duplication error totaling \$525,922 that overestimates appropriations. We will correct this before publishing the recommended budget

for adoption. This does present an opportunity to incorporate any strategic objective of spending, such as contributing to reserves, setting aside funding for the radio infrastructure project, or any other item such as those from the list of "what's not included".

				INCREASE	
				(DECREASE) FY 2020-	
				21 AMENDED	
	FY 2020-21		FY 2021-22	BUDGET TO FY 2021-	
	AMENDED	FY 2021-22	WORKSHOP	22 W ORKSHOP	
	BUDGET	BASE BUDGET	BUDGET	BUDGET	% CHANGE
REVENUES					
Taxes	\$ 25,253,961	\$ 26,631,448	\$ 27,399,490	\$ 2,145,529	8 50%
Charges forservices	5,727, <b>4</b> 33	5,797,021	5,978,031	250,598	4 38%
Titergovernm ental	4,561,099	4,063,918	4,604,883	43,784	0.96%
Fines, forfeitures & penalties	683,150	746,150	744,700	61,550	9 01%
Livenses, perm its & franchises	316,400	316,400	320,400	4,000	1 26%
Thterest& rents	292 /431	267,431	284,630	(7,801)	-2.67%
M iscellaneous revenues	23,662	21,000	12,300	(11,362)	-48 02%
Transfers in	852,940	1,419,446	932,961	80,021	9 38%
TotalRevenues	37,711,076	39,262,814	40,277,395	2,566,319	6.81%
EXPENDITURES					
Sabres	16,960,927	17,045,691	17,687,170	726,243	4 28%
Benefis	10,139,662	11,293,244	10,846,973	707,311	6.98%
Services and supplies	10,544,236	9,320,271	9,752,999	(791,237)	-7 50%
Supportofothers	471,612	489,229	726,229	254,617	53 99%
Transfers out	3,399,951	1,162,675	1,838,102	(1,561,849)	<del>-4</del> 5 94%
Contingency	321,050	1,151,704	100,000	(221,050)	-68 85%
Duplication error	<u> </u>		525,922	525,922	NA
TotalExpenditures	41,837,438	40,462,814	41,477,395	(360,043)	-0.86%
DEFCIT	\$ (4,126,362)	\$ (1,200,000)	\$ (1,200,000)	\$ 2,926,362	7.67%

## **General Fund Budget Analysis**

#### Revenues

Property taxes, TOT, and sales taxes are projected to increase by \$1.9 million, reflecting current year growth and recovery of discretionary resources lost during the pandemic. Charges for services increased by \$250,598, or 4.4%. In the aggregate, this year's General Fund budget incorporates additional revenue of \$2,566,319, or 6.81%, to offset increased operational spending and lower the budget deficit.

Changes in significant revenue categories are summarized in the table below.

SIGNIFICANT REVENUE CATEGORY	BUDGETARY IMPACT
Current secured, unsecured and unitary	The AB8 valuation from the Assessor in early
property tax revenues (excludes delinquencies	April showed 2.31% increase over the prior
and supplemental taxes)	year. The prior year budget reflected
	increased delinquency rates that did not occur
	as anticipated. As a result, current property
	tax revenues are projected to increase by
	\$984,000, or 5.1%.

SIGNIFICANT REVENUE CATEGORY	BUDGETARY IMPACT
Transient occupancy taxes (excluding the amount allocated to tourism)	As of May, TOT actual receipts for FY 2020-21 have outperformed this year's budget by \$116,294, with no collections yet included for the 4 <sup>th</sup> quarter. TOT revenues for FY 2021-22 are projected to return to 2019 levels, increasing by \$1.1 million, or 56%.
Bradley-Burns local sales tax (1%)	Sales taxes are projected to increase by nearly \$53,000, or 9.64%. Sales taxes exclude point of sale transactions within the jurisdictional town limits.
Proposition 142 public safety dedicated revenues	Current year collections are \$48,500 short of FY 2020-21 projections with several months of collections remaining. Projections for FY 2021-22 calculated using a four-year average are \$284,000 higher, or 22%.
Excess ERAF	County polity is to budget \$500,000 of this revenue to fund operations with excess amounts being directed towards reserves. The budget was increased above policy levels by \$65,000 to pay for two one-time outstanding contracts. It was increased an additional \$106,422 to balance the budget at the target amount and allow incorporation of policy items requested by departments.
Charges for services	Projected increase of \$250,598, or 4.4%. Charges for services is the aggregation of 47 different objects. Fees with the largest increase include \$150,000 for planning permits (ongoing projects), \$90,000 in facilities and engineering reimbursements from projects, and \$78,500 for A87 reimbursement. IT service contracts decreased by \$113,000 because of completion of the 911 dispatch study for which allied jurisdictions made funding contributions.
Court fines and penalties, vehicle code fines	Based on recent collections, court fines are projected to recover, increasing by \$63,000, or 9.3%.

# Expenditures

GF total spending has been held to a nominal increase of \$360,043, or .86%, over spending levels in FY 2020-21. Salary and benefit spending are higher by \$1,433,555, or 5.3%, which is \$440,838 higher than the current year budget increase. This includes additional spending of \$313,000 from policy item requests but offset by a combined total of \$211,000 from vacancy savings. Departments were successful in finding savings of \$415,315 in their services and supply budget line items, about half of the savings found for this year's budget. Yet, this budget includes continuation of some discretionary spending items, including \$104,000 for fish enhancement, \$150,000 for first five home visiting program, \$44,000 to continue financially supporting local community organizations, and \$252,000 for EMS expansion in the Tri-Valley area.

Changes in significant expenditure objects are summarized in the next table.

SIGNIFICANT EXPENDITURE OBJECTS	BUDGETARY IMPACTS
Salaries	Salaries are higher by \$731,586, or 4.8%. Most of the increase is a combination of 5% steps for most bargaining unit employees and annual COLAs. In the current budget, there were a total of 9 vacancies. This next year, there are 13 vacancies but many of these are expected to be filled prior to the end of the current fiscal year. A total of ten months savings was taken across four positions, for a combined savings of \$129,000.
Benefits	Increase of \$707,311, or 7%. Pension costs are higher by \$561,734, or 10.4%. A modest 2%, or \$57,145, of health care savings is included. Health care savings result from the full year effect of migration to the lower SELECT PERS health care option, but these savings are offset by increasing premiums throughout all plans in the County's health care program.

SIGNIFICANT EXPENDITURE OBJECTS	BUDGETARY IMPACTS
Services	Service contracts are lower by \$493,617, mostly from eliminating contingency amounts within the objects of professional, consulting, and specialized services. One-time contracts of \$150,000 for fiscal projections and the county-wide fee study included in the current year were reduced to \$65,000, to cover the remaining periods of these two contracts. Special department expense is lower by \$298,291 because the EMS expansion appropriation to White Mountain Fire Protection District was moved to support of others in a non-operating budget unit.
Transfers out	Transfers out to other funds are lower by \$1,561,849. This is because the \$1 million contribution to reserves is not included in this proposed budget like it was in the current year after closing the accounting records for the year. The other significant change is that last year's budget included a transfer of \$707,137 to complete the accumulation of the County's local contribution share towards project costs for constructing the new jail. The subsidy to Motor pool to fund vehicle replacements subject to CARB were \$215,222 higher in this budget than the current one.

## What is included in the GF Recommended Budget?

- EMS expansion in the Tri-Valley region at \$252,000, the same amount as the current year.
- Funding for all positions with recruitment efforts underway.
- Continuing appropriations of \$65,000 to complete fiscal projection and modeling and the county-wide fee study.
- Minimum maintenance of effort contributions for SB1, Social Services, and Behavioral Health.
- Contribution of \$610,222 towards the replacement of heavy equipment/vehicles under CARB regulations.
- Contribution of \$150,000 for First Five Commission to continue their home visiting program.
- Continues same level of community grant funding of \$44,000
- Continues same level of fish enhancement funding of \$103,737.

- Distribution of \$150,000 of proposition 47 public safety funding to our first responder agencies.
- Consulting fees of \$40,000 to complete strategic planning and governance projects.
- Several policy requests from departments for the following:
  - o Part-time animal services shelter attendant
  - o \$12,000 of one-time costs to complete migration of microfilm to the digital work environment for the Assessor.
  - o Temporary help for Community Development to cover staff vacancies due to family leave benefits.
  - Reclassification of the Administrative Services Specialist to an Administrative Services Officer and an EMT to Paramedic in the EMS Department.
  - o In the Finance Department, promotion of two positions from fiscal & technical specialists (FTS) III to IV, reclassify 2 current Accountant I positions to Accountant II, reclassify three FTS IV to Accountant I, and reclassify one Accountant II to Accountant III.
  - o In facilities/public works, promote a maintenance worker II to a III and promote a FTS II to a III. Also, provide a seasonal part-time intern to assist with archiving support for public works records and data analysis for the fleet.
  - o Summer intern for County Counsel.
  - o Reclassify the Administrative Services Specialist position in the CAO office to an Executive to the CAO position.

#### What is not included in this GF Recommended Budget?

- Public Defenders are facing several unusually complex cases. As a result, the Public Defender budget will need \$250,000 to \$1 million in additional appropriations.
- Continued non-funding of three Deputy Sheriff Officer and two Public Safety Officer in the Sheriff Department.
- Temporary freezing of one full-time community development analyst III and a part-time temporary Community Development extra help position.
- Funding for the replacement of the County's interoperable emergency communications system.
- Payout to retiring employees for accumulated vacation, sick leave, and overtime, currently estimated at approximately \$132,000.
- Any appropriation for the air subsidy. The last time this was funded was in FY 2019-20 for \$35,000.
- An appropriation for the Civic Center security concerns.
- Funding for the County's JEDI program.
- Digitization of County records.
- Contributions to reserves.
- American Rescue Plan Act (ARPA of \$2,805,578.

## **Overview of Non-GF Recommended Budgets**

Instructions to departments who rely primarily on the federal and state resources and not the County's GF were not as constrained as required from GF departments. These departments were

advised to budget within the allocated budgets given to them from their federal and state partners with a responsible approach to spending down any carryover balances.

A summary of key Non-GF recommended budgets is attached and is organized by responsible departments.

What is included in non-GF Recommended Budgets?

- Hiring a housing manager or director funded partially with the Whole Persons Care Grant, prior year contributions from the GF, and proceeds from the sale of the June Lake condo. Ultimately this will become a GF obligation when dedicated funding runs out unless other grant resources are identified.
- Collection of Civic Center rents and utility costs from departments residing in the Civic Center and appropriations of \$1,271,475 to make the next fiscal year's debt service payments on the 2019 Civic Center Certificates of Participation obligation.
- Continued funding of Public Health extra hires to respond to the pandemic, funded with 100% FEMA revenues through September 30, 2021 and 75% FEMA from October 1 to December 31, 2021.
- HOME grant award of \$500,000 for loan gap financing and rent subsidies.
- Continued spending of our CDBG award for childcare services provided through our partnership with First Five Commission and the Mono County Office of Education.
- The technical grant award of \$200,000 from the CDBG program, the SB2 grant award of \$160,000 and the NFWF award of \$33,414, all to Community Development.
- The Public Health budget includes \$1,793,136 of one-time grant funding to provide continuing COVID-19 responses for the community. Some of the work is being performed through limited term positions that expire at the completion of the grant period.
- Continued use of Geothermal Royalties to partially fund the recreational coordinator position. This budget also includes \$90,000 contribution from the Town of Mammoth and \$44,720 from grants. Appropriations include amounts to carry out a variety of program activities related to the County's recreational programs.
- Replacement of vehicles costing \$1,477,169, paid with some of the remaining carryover and current collections from department users.
- Appropriations to construct the new jail facility to be paid for with SB 844 bond proceeds, criminal facilities construction trust fund monies, previous year CCP contributions, and GF contributions.
- Remediation efforts to complete the Civic Center facilities. This budget also includes \$15,000 to complete the recording of the final map and a partial appropriation toward audio-visual equipment in the Board meeting room.
- On-going funding of workforce development and an appropriation of \$100,000 in this next budget cycle to carryout this work using our consultant.

#### **Concluding Comments**

The progress made towards a structurally balanced GF budget is demonstrated in this budget proposal, as the County recovers from revenue losses brought about by the pandemic. In terms

of progress, the GF budgetary deficit has been reduced by nearly \$5 million (or 81%) over the course of three budget cycles. More importantly, this budget proposal continues delivery of critical core services to citizens, constituents, and visitors while also investing in our workforce with competitive wages and benefits. As emphasized in previous budget efforts, a concern is the number of budget reducing strategies employed towards resolving the immediate budget gap, which presents a challenge in future years to reach a structurally balanced budget, and then maintain it at this level in future years. These strategies are "near-term treatments" and may not fully and holistically solve structural budget imbalances for the long-term, at least not in a reliance kind of way.

Information supporting this budget and the workshop are published on the Auditor-Controller's FY 2021-22 budget portal located at the following internet address: https://www.monocounty.ca.gov/auditor/page/2021-2022-budget-portal

#### **Fiscal Impact**

By Fund Type	Revenues	Expense	Net
General Fund	\$ 40,277,395	\$ 41,477,395	\$ (1,200,000)
GF Separate Funds	673,779	943,662	(269,883)
Special Revenue Funds	39,006,441	43,389,521	(4,383,080)
Capital Project Funds	25,684,774	27,237,492	(1,552,718)
Debt Service Funds	1,700,952	1,445,398	255,554
Enterprise Funds	3,222,375	3,905,171	(682,796)
Internal Service Funds	 4,644,754	5,165,724	(520,970)
	\$ 115,210,470	\$ 123,564,363	\$ (8,353,893)

DEPARTMENT	FUND/BUDGET UNIT	REVENUES	EXPENDITURES	NET
Administration	Workforce Development	60,000	100,000	(40,000)
Administration	Affordable Housing	-	175,383	(175,383)
Finance	Copier Pool	100,750	102,374	(1,624)
Finance	Debt Service Fund	1,700,952	1,445,398	255,554
Finance	Disaster Assistance	329,671	359,015	(29,344)
Finance Finance	CSA #1	-	7,800	(7,800)
Finance	CSA #2 CSA #5	58,000	492,000	(434,000)
BHS	Behavioral Counseling	1.158,206	1,185,395	(27,189)
BHS	Alcohol & Drug	1,224,860	1,237,285	(12,425)
BHS	MHSA	2,308,852	4,708,147	(2,399,295)
BHS	BHS 2011 Realignment	516,850	965,760	(448,910)
Community Development	Geothermal Monitoring	200,000	200,000	-
Community Development	CDBG/Home Grants	810,000	810,000	-
Community Development	CDD Grants	398,414	428,414	(30,000)
Community Development	CASP	2,000	2,000	-
County Counsel	Insurance ISF	2,264,628	2,296,376	(31,748)
County Counsel	Law Library	3,000	13,150	(10,150)
District Attorney	DA Grant Programs	125,000	141,325	(16,325)
District Attorney	DA Diversion Program	7,000	7,000	-
Economic Development	Tourism	287,807	327,807	(40,000)
Economic Development	Community Support	69,000	83,500	(14,500)
Economic Development	Fish Enhancement	103,737 7,600	103,737	(54,000)
Economic Development Information Technology	Fish & Game Propagation Tech Refresh ISF	615,851	61,600 741,621	(54,000) (125,770)
Information Technology	Homeland Security grant	89.221	89.221	(123,770)
Probation Probation	Community Corrections Partnership	742,728	677,956	64,772
Probation	Youth Offender Block Grant	141.285	125,000	16,285
Probation	SB 678	257,466	307,509	(50,043)
Probation	JJCPA 2011 Realignment	55,980	36,523	19,457
Probation	PRCS 2011 Realignment	10,250	10,250	-
Probation	BSCC 2011 Realignment	100,000	100,000	-
Probation	Juvenile Activities	16,526	10,780	5,746
Probation	Drug Court Grant	125,000	125,000	-
Probation	2011 Realignment - Local Innovation	7,334	-	7,334
Public Health	Public Health	4,277,019	4,313,536	(36,517)
Public Health	Education (tobacco)	313,829	313,829	-
Public Health	Bio-terrorism	345,042	345,042	-
Public Health	CTCP prop 99	150,000	150,000	-
Public Health Public Health	CTCP prop 56 Environmental Health	150,000 1,094,374	150,000 1,094,374	-
Public Works	Airports	27,700	38,035	(10,335)
Public Works	Cemeteries	3,675	12,515	(8,840)
Public Works	Solid Waste	1,827,000	2,978,753	(1,151,753)
Public Works	Solid Waste Parcel fees	825,000	825,000	(1,151,755)
Public Works	Accelerated Solid Waste Fund	500,000	-	500,000
Public Works	Campgrounds	39,000	50,868	(11,868)
Public Works	State & Federal Construction Funds	6,215,039	6,846,000	(630,961)
Public Works	Conway Ranch	28,235	28,235	-
Public Works	Geothermal Royalties	232,720	253,529	(20,809)
Public Works	Motor Pool ISF	1,663,525	2,025,352	(361,827)
Public Works	Road Fund	4,044,104	4,369,986	(325,882)
Public Works	Zones of Benefit	148,000	64,400	83,600
Public Works	Public Safety Power Shutoff		72,000	(72,000)
Sheriff	Off-Highway Vehicle	58,445	42,105	16,340
Sheriff	Medication Assisted Treatment grant Court Security 2011 Realignment	50,000	50,000	-
Sheriff Sheriff	Inmate Welfare	539,425 32,500	670,023 33,000	
Social Services	Social Services	6,220,887	5,363,604	857,283
Social Services	Aid Program	0,220,007	717,148	(717,148)
Social Services	General Relief	15,000	15,000	(/1/,1:0)
Social Services	Children's Trust	26,925	26,925	-
Social Services	Foster Care	50,000	50,000	-
Social Services	Workforce Investment Act	114,966	114,966	-
Social Services	Senior Program	376,545	376,545	-
Social Services	Public Guardian	84,246	84,246	-
Social Services	DSS Admin Advances	3,647,366	3,647,366	-
Social Services	DSS Assistance Advances	185,235	185,235	-
Social Services	DSS 1991 Realignment	775,184	775,184	-
Social Services	DSS 2011 Realignment	1,289,348	1,289,348	-
Capital Projects	Capital Improvement Fund	420,000	530,000	(110,000)
Capital Projects	Criminal Justice Facility	25,000,000	26,404,164	(1,404,164)
Capital Projects	Civic Center Facility	264,774	303,328	(38,554)

# Budget Workshop - FY 2021-22

# Monday, May 17, 2021

(via ZOOM)

TIME SLOT	DEPARTMENT	BUDGET UNIT(S)	MINUTES
9:10 – 9:20	Finance	Kick-off	10
9:20 – 10:00	Finance	Finance Department Copier Pool Debt Service Fund General Revenues Cannabis Tax Fund Economic Stabilization General Reserve Contingency Disaster Assistance	40
10:00 - 10:30	Assessor	Assessor	30
10:30 – 11:00	County Counsel	County Counsel Law Library Insurance	30
11:00 – 11:20		BREAK	
11:20 – 12:00	Community Development	Transportation and Planning Planning Commission Building Inspector Code Enforcement Geothermal Monitoring Housing Development CDBG/Home Grants Community Development Grants CASP	40
12:00 – 12:30	Information Technology	Information Technology Radio Communications Tech Refresh Emergency Services Homeland Security Grant Program	30
12:30 – 1:00	Clerk - Recorder	Clerk Recorder Board of Supervisors Elections	30
1:00 - 1:20		BREAK	
1:20 – 2:00	Social Services	Social Services Aid Programs General Relief County Children's Trust Fund WRAP – Foster Care Workforce Investment Act 1991 Realignment 2011 Realignment Senior Program Public Guardian	40
2:00 – 2:40	Behavioral Health Services	Behavioral Services Alcohol and Drug	40

TIME SLOT	DEPARTMENT	BUDGET UNIT(S)	MINUTES
		Mental Health Services Act 2011 Realignment	
2:40 - 3:10	Animal Services	Animal Services	30
3:10 – 3:30	CAO	End of the Day Wrap-up	

# Budget Workshop - FY 2020-21

# Tuesday, May 18, 2021

# At BOS Regular Meeting (via ZOOM)

TIME SLOT	DEPARTMENT	BUDGET UNIT(S)	MINUTES
(afternoon)	CAO Public Works Finance	Capital Improvement Projects Jail Facility Construction Project Civic Center Project CSA 1 CSA 2 CSA 5 GF Transfers & Contributions	90

# Budget Workshop - FY 2020-21

Wednesday, May 19, 2021

(via ZOOM)

TIME SLOT	DEPARTMENT	BUDGET UNIT(S)	MINUTES
9:10 – 9:40	Sheriff	Sheriff Jail Court Security Boating Safety Search and Rescue Off-Highway Vehicle Fund Court Security 2011 Realignment Inmate Welfare Trust Medication Assisted Treatment (MAT)	40
9:40 – 10:10	Probation	Adult Probation Juvenile Probation Probation CCP 2011 YOBG 2011 Realignment SB 678 2011 Realignment JJCPA 2011 Realignment PRCD 2011 Realignment PRCD 2011 Realignment BSCC 2011Realignment Probation Juvenile Activities Drug Court Grant	30
10:10 – 10:40	District Attorney	District Attorney Victim Witness Public Administrator DA Grant Programs (CalMMet) DA Diversion Program	30
10:40 - 11:00		BREAK	
11:00 - 11:30	EMS	Paramedics	30
11:30 – 1:00	Public Works	Public Works / Engineering Facilities Airport Enterprise Cemeteries Solid Waste Campgrounds State & Federal Construction Funds Conway Ranch Geothermal Royalties (Recreation) Motor Pool Road Fund Zones of Benefit SW Accelerated Landfill Closure Fund SW SRF	90
1:00 – 1:20		BREAK	
1:20 – 2:00	Public Health	Public Health Public Health Education (Tobacco) Bio-terrorism Environmental Health Prop 99 & 56	40

TIME SLOT	DEPARTMENT	BUDGET UNIT(S)	MINUTES
2:00 – 2:30	Economic Development	Economic Development	
		Tourism	
		Community Support Grants	30
		Fish Enhancement	
		Fish & Game Propagation	
2:30 – 3:10	County Administrative Office	Administration	
		Workforce Development	
		Affordable Housing	
		Public Defender	40
		Grand Jury	40
		Veterans Services	
		Farm Advisor	
		Ag Commissioner	
3:10 - 3:30	CAO	Workshop wrap-up	