

MEMORANDUM OF UNDERSTANDING

BETWEEN

COUNTY OF MONO

AND

**INTERNATIONAL UNION OF OPERATING
ENGINEERS, STATIONARY LOCAL 39, AFL-
CIO,**

majority representative of the

DEPUTY PROBATION OFFICERS UNIT (DPOU)



(January 1, 2011 through December 31, 2012)

TABLE OF CONTENTS

<u>ARTICLE</u>	<u>TITLE</u>	<u>PAGE</u>
1.	PARTIES; DEFINITIONS; PURPOSES	3
2.	TERM AND RENEGOTIATION	4
3.	RECOGNITION	4
4.	UNION RIGHTS	4
5.	EMPLOYEE RIGHTS	4
6.	HEALTH INSURANCE & DISABILITY INSURANCE	8
7.	DENTAL CARE PLAN	9
8.	VISION CARE PLAN	10
9.	CAFETERIA PLAN	10
10.	401(A) PLAN	12
11.	RETIREMENT SERVICE	14
12.	VACATION ACCUMULATION	16
13.	SICK LEAVE	16
14.	LONGEVITY COMPENSATION	17
15.	ASSUMING DUTIES ENTAILING GREATER RESPONSIBILITY	18
16.	RELEASE TIME	19
17.	WORKSITE SAFETY	19
18.	CALL BACK - ON CALL	20
19.	OVERTIME	21
20.	PERS RETIREMENT BENEFITS AND CONTRIBUTIONS	22
21.	WAGES	22
22.	EDUCATION INCENTIVE PROGRAM	23
23.	AGENCY SHOP	24
24.	MISCELLANEOUS PROVISIONS	25
25.	NO-LOCKOUT AND NO-STRIKE CLAUSE	26
26.	NON-DISCRIMINATION	26
27.	MANAGEMENT RIGHTS	26
28.	PERSONNEL RULE REVISIONS	26

ARTICLE 1. PARTIES; DEFINITIONS; PURPOSES

A. Parties

The parties to this Memorandum of Understanding (MOU) are: the County of Mono, acting by and through the Mono County Board of Supervisors; and, the International Union of Operating Engineers, Stationary Local 39, AFL-CIO, which is the majority representative of the employee bargaining unit known as the Deputy Probation Officers Unit (DPOU).

B. Definitions

The terms used in this MOU shall have the following definitions unless the terms are otherwise defined in specific Articles hereof:

- (1) "UNION" means the International Union of Operating Engineers, Stationary Local 39, AFL-CIO, the majority representative of the recognized employee bargaining unit (or "representation unit") known as the Deputy Probation Officers Unit (DPOU), which is defined below.
- (2) "COUNTY" means the County of Mono, a political subdivision of the State of California.
- (4) "COVERED EMPLOYEES" means those Mono COUNTY employees whose job classifications are included in the DPOU bargaining unit and who are not "temporary employees" as that term is defined in Mono COUNTY Code Section 2.68.020(27) or in any successor section. All covered employees are covered by the terms of this MOU.
- (5) "Deputy Probation Officers Unit (DPOU)" means the recognized bargaining unit consisting of all deputy probation officer job classifications and also the probation aide (juvenile counselor) classification. DPOU does not include the job classifications of Chief Probation Officer or Assistant Chief Probation Officer.
- (6) "MOU" means this Memorandum of Understanding between UNION and COUNTY.

C. Purposes

The purposes of this MOU are to provide for continuity of governmental operations and employment through harmonious relations, cooperation and understanding between COUNTY and the employees covered by the provisions of the MOU; to provide an established, orderly and fair means of

resolving misunderstandings or differences which may arise between the parties concerning the subject matter of this MOU; to set forth the understanding reached by UNION and COUNTY as a result of good faith negotiations. The MOU requires the approval of the Mono COUNTY Board of Supervisors and UNION prior to its execution and implementation.

ARTICLE 2. TERM AND RENEGOTIATION

The provisions of this MOU are retroactive to, and shall be effective from and after, January 1, 2011, unless otherwise specified. This MOU shall expire at 12:00 midnight on December 31, 2012, except as otherwise provided by state law. In the event either party desires to negotiate a successor MOU, such party shall serve upon the other, prior to the expiration of this MOU, its written request to negotiate a successor MOU. Both parties agree to use their best efforts to complete negotiations on a successor MOU.

ARTICLE 3. RECOGNITION

COUNTY reaffirms its previous recognition of the UNION as the majority representative of the DPOU bargaining unit, who is legally authorized to negotiate and execute this MOU on behalf of the covered employees.

ARTICLE 4. UNION RIGHTS

- A. COUNTY recognizes all legal rights of all employees covered by this MOU, including the rights to join and participate in the activities of the UNION and to exercise all rights expressly and implicitly described in Section 3500 et seq. of the California Government Code; known as the Meyers-Milias-Brown Act (“MMB Act”). COUNTY shall not intimidate, restrain, coerce, or discriminate against any covered employee because of the exercise of any such rights. The provisions of this MOU shall be applied to all covered employees without discrimination because of race, color, sex, age, creed or religion, and in accordance with applicable State and Federal laws.
- B. One (1) UNION representative and each new employee shall have the right to thirty (30) minutes paid release time to orient the new employee regarding the MOU and the role of the UNION.

ARTICLE 5. EMPLOYEE RIGHTS

- 5.1. All employees covered by this MOU shall have and enjoy all rights and benefits conferred by the Meyers-Milias-Brown Act (Govt. Code 3500 et seq.), by other applicable state and federal laws and by this MOU upon such employees.
- 5.2. Covered employees shall specifically have the right to join and participate in the activities of the UNION, or to not join and not participate in the activities

of the UNION, as such employees may elect, and to be free from unlawful coercion, pressure or influence regarding their decision.

- 5.3. Each covered employee shall have the right to review his or her Master Personnel File and any official departmental personnel file (except supervisors' working files, records of employment or promotion application and legal or medical files which shall be maintained apart from the Personnel files) and to obtain copies from those files which employee has the right to review. COUNTY may schedule the employee's review and shall be permitted adequate time to make copies (if requested) depending on available staff. Such right shall also extend to any individual or representative for whom the employee executes a written authorization to review and obtain copies from the employee's personnel file(s).
- 5.4. In addition to any requirements imposed on COUNTY by the Court's decision in National Labor Relations Board v. J. Weingarten, Inc., 420 U.S. 251 (1975), or any subsequent case law or statutes, COUNTY (through its duly appointed investigator) will conduct formal internal and/or administrative investigations (as defined below) that involve covered employees in the following manner:
 - 5.4.1. For the purposes of this MOU, the term "formal internal and/or administrative investigations" refers to any investigation ordered or authorized by the COUNTY Administrative Officer or the Board of Supervisors as a result of specific, written charges or complaints filed by any person against a COUNTY official or employee. The term also refers to any investigation, however conducted or authorized, that would trigger, if the COUNTY were covered by the NRLA, the rights accorded by National Labor Relations Board v. J. Weingarten, Inc., 420 U.S. 251 (1975), or any subsequent case law or statutes. The term does not refer to COUNTY investigations of workers compensation claims or investigations of illegal activities conducted in the ordinary course of business by the Mono COUNTY Sheriff's Department, the District Attorney's Office, or by any other state, federal, or local law enforcement agency.
 - 5.4.2. COUNTY has the right to compel employees, including UNION members, to answer questions within the scope of their employment. Employees have a mandatory duty to answer such questions fully and truthfully. Knowing failure by a member to answer questions fully or truthfully while being interviewed is a serious offense and an appropriate ground for termination or other discipline. COUNTY may remind members of such facts during the interview, and may before questioning require members to swear or affirm under penalty of perjury that they will answer questions fully and truthfully. In no event shall failure by COUNTY to provide such a reminder to a member or require such an oath or affirmation waive COUNTY'S ability to later pursue discipline if the circumstances warrant it.

- 5.4.3. COUNTY will actually notify a UNION member at least 24 hours prior to interviewing that member. COUNTY will use its best efforts to provide such notice in writing. Such notice shall reveal the time and place of the interview and its estimated duration. The notice shall also reveal the general nature of the investigation and the general area in which questions will be asked except to the extent that the revelation of such information in a notice would: invade the personal privacy of any person; require the disclosure of confidential or privileged information or any evidence already gathered pursuant to the investigation; or potentially expose COUNTY to liability.**
- 5.4.4. Any UNION member proposed to be interviewed may, according to his or her own wishes, have a representative of the UNION (a Chief Steward or a representative of UNION) present during any questioning. The purpose of the representative shall be to ensure that the member's rights under this MOU or any applicable personnel laws or regulations are not being violated. The representative may object before, during, or after the interview to any perceived violations of such rights. No rules of evidence shall apply to interviews; therefore neither the representative nor the member may raise an evidentiary objection (e.g., "irrelevant," "speculative," "hearsay"," etc.) to any question or refuse to answer a question on such a basis. Furthermore, the UNION representative shall not instruct or otherwise counsel a member - either before or during an interview - on how or whether to answer any specific or type of questions asked during the interview.**

If the UNION member is a peace officer, all rights he or she may have under Government Code Section 3300 et seq the Public Safety Officers Procedural Bill of Rights shall be granted.

- 5.4.5. If the member desires to have a UNION representative present, he or she shall immediately advise the COUNTY orally or in writing. Failure to so notify the COUNTY prior to the time scheduled for the interview shall constitute a waiver of the right to have a representative present. If notice is timely given to the COUNTY of the member's desire to have a representative present, the COUNTY shall postpone the interview for up to 48 hours in order to allow the member time to arrange for a representative to be present. Unless disqualified under paragraph 5.4.7 below, any business representative of UNION or a Chief Steward shall be deemed an adequate representative of the UNION.**
- 5.4.6. In addition to the foregoing, the member being interviewed may, according to his or her own wishes, have an observer of his or her choice present during any interview unless the desired observer is disqualified under paragraph 5.4.7 below. The observer shall merely observe the interview and may not raise objections to the interview or questioning on any ground. The observer shall not instruct or otherwise counsel a member - either before or during an**

interview - on how or whether to answer any questions asked during the interview.

- 5.4.7. Notwithstanding any other provision of this MOU, the following persons are disqualified from acting as a UNION representative or an observer during the interview: a person whose accusation or complaint triggered the investigation; a person who is the subject of the investigation; a reporter or agent of a newspaper, television or radio station, or other mass-communication medium; a person who the COUNTY has already interviewed as part of the investigation; a person who the COUNTY intends to interview as part of the investigation; a person who is unwilling to abide by the terms of this Article of the MOU, whether or not such person is a member of the UNION; a person who is involved in conducting the investigation; or a person who will ultimately act as a decision-maker with respect to any disciplinary action that might result from the investigation.
- 5.4.8. The COUNTY, as well as any COUNTY employee present during the interview, may take notes, record or otherwise memorialize an interview, through audio or video taping or any other medium; provided, however, that such records or memorializations shall remain strictly confidential under the restrictions imposed by paragraph 5.4.9 below. No other person present during the interview shall have the right to record or otherwise memorialize the interview, except that such person may take notes. But all such persons shall, while the investigation is still ongoing, be entitled to reasonable access to any recording or other memorialization (except notes taken) made by the COUNTY; and, after the investigation and any subsequent disciplinary action is completed (but not before), shall be entitled to a copy of any such formal recording. In no event shall this paragraph be construed as granting access to notes taken by any COUNTY investigator or other representative. The COUNTY shall have at least 48 hours after such access is requested to arrange for it and at least 10 working days after a request for a copy is made to provide it. Any such access or copies shall be provided at the requesting party's own time and expense, except that a copy of any recording made by COUNTY or already existing transcript thereof shall be provided free of charge to a requesting party who is appealing a disciplinary action brought against that person by COUNTY as a result of the investigation in which the recording was made.
- 5.4.9. The questions asked, and the answers given, during any interview conducted are strictly confidential. No person present during an interview shall reveal or discuss the contents of such questions or answers except in the context of official COUNTY business or UNION representational services involving the particular employee who was interviewed (i.e., the UNION may not disclose the contents of any given interview to any employee who was not present during that interview). Intentional disclosure of such information by any COUNTY employee present during an interview in violation of the

foregoing restriction is a serious offense and shall be an appropriate ground for termination or other discipline, as shall any attempt by any employee to solicit such information from a person present during an interview.

COUNTY may remind and instruct persons present at an interview of such facts and may bar from the interview any person who is not willing to abide by such terms. In no event shall failure by COUNTY to provide such a reminder or instruction waive COUNTY'S ability to later pursue discipline if the circumstances warrant it or to seek judicial relief with respect to an actual or threatened disclosure of confidential information in violation of this paragraph.

5.4.10. The foregoing procedures shall apply prospectively (from the date of this MOU forward) only. Neither the UNION nor COUNTY know at this point whether the foregoing procedures will satisfactorily address either of their respective needs. Therefore, either UNION or COUNTY may during the term of this MOU reopen meet-and-confer negotiations for the purpose of modifying these procedures after they have been implemented in at least three (3) investigations.

ARTICLE 6. HEALTH INSURANCE AND DISABILITY INSURANCE

- A. Each covered employee and his or her dependents are entitled to health care benefits as provided in this Article and Articles 7 and 8.
- B. "Health care benefits" means the medical, dental, and eye-care benefits provided to covered employees and their dependents by COUNTY pursuant to this Agreement.
- C. Consistent with the COUNTY's prior implementation of CalPERS medical insurance for all covered employees and retirees, the COUNTY shall continue to pay only the statutory amount prescribed by Government Code section 22892 (\$108.00 for 2011) per employee per month for medical insurance, which amount shall not increase.
- D. Disability Insurance

COUNTY shall assure that all covered employees are enrolled in the State Disability Insurance (SDI) program at COUNTY expense. COUNTY shall pay all such premiums as are necessary to provide SDI benefits to covered employees. When the covered employee has filed a disability claim and is receiving disability benefits pursuant to the SDI program, COUNTY shall continue paying:

- (1) Monthly contributions into the Cafeteria Plan based on the employee's applicable tier (See Article 9); and

- (2) The medical portion of Social Security.

E. Health Care Coverage for Retirees

- (1) The COUNTY shall continue to pay the statutory amount prescribed by Government Code section 22892 (\$108.00 for 2011) per month for each ASSOCIATION retiree who enrolls in CalPERS medical insurance, regardless of their age or years of continuous service for the COUNTY. A “retiree” is a former COUNTY employee whom CalPERS considers to be a COUNTY retiree/annuitant.
- (2) Each “retired employee” and one dependent of a retired employee (as defined in the dental and eye-care insurance policies) shall also be given the same dental and eye-care benefits provided to covered employees in Paragraph A of this Article.
- (3) “Retired employee” means a former COUNTY employee who was age fifty (50) or older and held permanent employment status on the date of his or her retirement, and who had accrued at least five (5) years continuous service with COUNTY immediately preceding the date of retirement, or, if the employee was hired after January 1, 1986, who has accrued at least ten (10) years continuous service prior to retirement, or, if the employee was hired after July 1, 1987, who has accrued at least fifteen (15) years continuous service prior to retirement; or, if the employee was hired after January 1, 1996, who was age fifty-five (55) or older and held permanent employment status on the date of retirement and who had accrued at least twenty (20) years continuous service immediately prior to retirement.
- (4) Any benefits after retirement under this Section E of Article 6 will be the same as benefits for active employees. In other words, all benefits will change as the benefits of active employees change.

ARTICLE 7. DENTAL CARE PLAN

COUNTY shall implement and extend coverage under the COUNTY Dental Plan to all covered employees and their dependents by COUNTY with the understanding that COUNTY shall retain total discretion regarding carrier and plan content, and with the further understanding that the COUNTY Dental Care Plan as now constituted shall be the minimum base coverage; provided, however, that any changes the COUNTY makes in said plan with respect to members of the MCPE bargaining unit shall also be applicable to members of the DPOU bargaining unit. The coverage provided by this Article shall extend to retired employees (as defined above in Article 6), together with one dependent.

ARTICLE 8. VISION CARE PLAN

COUNTY shall implement and extend coverage under Vision Care (Plan C: \$10.00 deductible) to all covered employees and their dependents by COUNTY with the understanding that COUNTY shall retain discretion regarding carrier and plan content, and with the further understanding that the COUNTY Vision Care Plan as now constituted shall be the minimum base coverage. This coverage shall extend to retired employees (as defined above in Article 6), together with one dependent.

ARTICLE 9. CAFETERIA PLAN

- A. From January 1, 2011, through July 31, 2011, with respect to any covered employee who is enrolled in CalPERS medical insurance, the COUNTY will contribute into the Cafeteria Plan an amount exactly equal to the PERS Choice premium for the coverage tier in which the employee is enrolled (i.e., single, two-party, or family), minus the statutory amount prescribed by Government Code section 22892 paid by the COUNTY directly to PERS on behalf of that employee. The COUNTY will ensure that the amount paid is sufficient to cover the PERS Choice premium regardless of the state or COUNTY in which the employee resides, but in no event will the COUNTY be obligated to pay an amount that would exceed the minimum amount necessary for the COUNTY to ensure coverage for that employee or which would result in that employee receiving cash back. Notwithstanding the foregoing, the COUNTY may in its discretion continue contributions under this subsection A beyond July 31, 2011.

- B. From August 1, 2011, through December 31, 2012, with respect to any full-time covered employee and any part-time covered employee hired prior to July 1, 2011, who is enrolled in CalPERS medical insurance, the COUNTY will contribute into the Cafeteria Plan an amount exactly equal to the PERS Choice premium for the coverage tier in which the employee is enrolled (i.e., single, two-party, or family), minus the statutory amount prescribed by Government Code section 22892 paid by the COUNTY directly to PERS on behalf of that employee and also minus the amount specified below for those employees who enroll in the two-party or family tier, which shall be contributed by the employee:

	<u>Employee Contribution</u>
Two-Party:	\$25.00/month
Family:	\$50.00/month

The COUNTY will ensure that the amount paid, when combined with the employee contribution (if applicable) and the statutory amount prescribed by Government Code section 22892, is sufficient to cover the PERS Choice premium regardless of the state or COUNTY in which the employee resides, but in no event will the COUNTY be obligated to pay an amount that would

exceed the minimum amount necessary for the COUNTY to ensure coverage for that employee or which would result in that employee receiving cash back. Note also that the County's obligation to contribute any amount into the Cafeteria Plan is conditioned on the covered employee authorizing a payroll deduction for their required contribution (if applicable). Notwithstanding the foregoing, the COUNTY may in its discretion postpone implementation of this subsection B beyond August 1, 2011.

- C. **Part-Time Employees:** With respect to any part-time covered employee hired after July 1, 2011, who is enrolled in CalPERS medical insurance, the COUNTY will contribute into the Cafeteria Plan one of the following reduced percentages of the PERS Choice premium for the coverage tier in which the employee is enrolled, minus the statutory amount prescribed by Government Code section 22892 paid by the COUNTY directly to PERS on behalf of that employee (\$108.00 for 2011):

Less than .5 FTE: 0% (No County contribution)
.5 - .74 FTE: 50% of the PERS Choice Premium
.75 FTE - .9 FTE: 75% of the PERS Choice Premium

Such FTE status shall be based on the County's official list of allocated positions maintained by the County Administrative Office; it shall not be based on actual hours worked in a given month. The additional monthly amount necessary for the medical coverage tier selected by a part-time covered employee shall be contributed by that covered employee through a payroll deduction (authorized by the employee). Note also that the County's obligation to contribute any amount into the Cafeteria Plan is conditioned on the covered employee authorizing a payroll deduction for their required contribution. This subsection (C) shall also apply to any full-time employee whose position is changed to part-time status on the list of allocated positions after July 1, 2011, or who transfers to such a position after July 1, 2011; the COUNTY's contribution to the Cafeteria Plan with respect to that employee shall be based on the reduced percentages set forth above until such a time, if at all, that they return to a position allocated as full-time.

- D. From January 1, 2011, through December 31, 2011, with respect to any covered employee who is not enrolled in CalPERS medical coverage for their applicable tier, but who provides the COUNTY with proof of medical coverage under an insurance plan providing at least the same level of benefits available from CalPERS under the Cafeteria Plan, the COUNTY shall contribute to the Cafeteria Plan a flat amount per month for that non-enrolled employee exactly equal to the amount then being contributed by the COUNTY for employees who are enrolled in the "Single" tier of PERS Choice coverage and who reside in the same state and COUNTY as the non-enrolled employee. Notwithstanding the foregoing, no employee (regardless of date of hire) shall

eligible to receive a contribution to the Cafeteria Plan under this subsection D unless they were already receiving such a contribution prior to July 1, 2011.

- E. Effective January 1, 2012 with respect to any covered employee who is not enrolled in CalPERS medical coverage for their applicable tier, but who provides the COUNTY with proof of medical coverage under an insurance plan providing at least the same level of benefits available from CalPERS under the Cafeteria Plan, the COUNTY shall contribute to the Cafeteria Plan three hundred dollars (\$300) per month for that non-enrolled employee. Notwithstanding the foregoing, no employee (regardless of date of hire) shall be eligible to receive a contribution to the Cafeteria Plan under this subsection E unless they were already previously receiving such a contribution prior to July 1, 2011.
- F. The Cafeteria Plan shall include a “cash-back” option to the fullest extent it may be provided without being inconsistent with this MOU or threatening the plan’s compliance with applicable laws and without altering COUNTY’s obligations under the Fair Labor Standards Act (FLSA). Among other things, the Cafeteria Plan shall specify that an employee may not take cash back unless he or she can provide written proof of medical insurance coverage under an insurance plan providing at least the same level of benefits available from insurance plans offered through the Cafeteria Plan.

ARTICLE 10. 401(a) PLAN.

- A. Any covered employee hired on or after January 1, 2002, shall not be eligible to earn or receive the retirement service benefit provided by Article 16, but shall instead be eligible to receive COUNTY contributions into an Internal Revenue Code Section 401(a) Plan established by the COUNTY, as described more fully below. Any covered employee who was hired prior to January 1, 2002, may also elect to receive COUNTY contributions into a Section 401(a) Plan under this Article, but only if he or she agrees to waive and relinquish any present or future rights he or she may have to receive the retirement service benefit provided by Article 11.
- A. COUNTY shall continue to provide an Internal Revenue Code Section 401(a) Plan consistent with this Article. COUNTY shall continue to contribute into the Section 401(a) Plan an amount on behalf of each covered employee electing to participate under this Article 15 equal to the amount contributed by that employee from his or her own pre-tax salary equal into one of the COUNTY’s Section 457 deferred compensation plans or into the 401(a) Plan directly (if made available to employee contributions) but not to exceed 3% of the employee’s pre-tax salary. Accordingly, if an employee contributed a total of 1-3% of his or her pre-tax salary to a 457 plan, then the dollar amount of the COUNTY’s 401(a) contribution would fully match the employee’s

457contribution; if an employee contributed more than 3% of his or her pre-tax salary to a 457 plan, then the dollar amount of the COUNTY's 401(a) contribution would only be equal to 3% (and not more) of the employee's pre-tax salary and would not fully match the employee's 457 contribution. The employee may direct the investment of said contributions in accordance with the options or limitations provided by the 401(a) Plan. Each such employee shall vest -- that is, earn the right to withdraw -- the COUNTY's contributions into the 401(a) Plan on their behalf based on years of COUNTY service, as set forth more fully below.

- B. The 401(a) Plan implementing this Article shall provide the following schedule of vesting requirements for any participating employee to earn and be eligible to withdraw or otherwise receive a portion (or in some cases all) of his or her total account value at the time of termination:

<u>Years of COUNTY Service</u>	<u>Portion of Account Value Vested</u>
Less than 1 year	0%
1 year plus 1 day to 2 years	10%
2 years plus 1 day to 3 years	20%
3 years plus 1 day to 4 years	40%
4 years plus 1 day to 5 years	60%
5 years plus 1 day but less than 6 years	80%
6 years	100%

- C. In addition to and notwithstanding the foregoing, employee' options for withdrawing, "rolling over," and otherwise using account money -- and the tax consequences of such withdrawals and use -- shall be subject to any legal requirements or limitations of Internal Revenue Code Section 401(a) and any other applicable laws with which the COUNTY and the Plan must comply.

ARTICLE 11. RETIREMENT SERVICE (Applicable only to certain employees who retired or were on COUNTY payroll prior to January 1, 2002).

- A. Each retired employee who was on COUNTY payroll prior to January 1, 2002, and was a covered employee at the time of retirement will be eligible for a flexible credit allowance under COUNTY's Section 125 Cafeteria Plan (See Article 9), unless he or she has at any time prior to retirement opted to participate in the COUNTY's Section 401(a) Plan (See Article 10).
- B. "Retired employee" means a former COUNTY employee who was age fifty (50) or older and held permanent employment status on the date of his or her retirement, and who had accrued at least five (5) years continuous service with the COUNTY immediately preceding the date of retirement, or, if the employee was hired after January 1, 1986, who has accrued at least ten (10) years continuous service prior to retirement, or, if the employee was hired

after July 1, 1987, who has accrued at least fifteen (15) years continuous service prior to retirement; or, if the employee was hired after January 1, 1996, who was age fifty-five (55) or older and held permanent employment status on the date of retirement and who had accrued at least twenty (20) years continuous service immediately prior to retirement.

C. The amount of the flexible credit allowance shall be computed as follows:

- (1) If the employee retires after December 31, 2001, but before July 1, 2011, and is enrolled in CalPERS medical insurance, then the amount of the flexible credit allowance shall be equal to the monthly amount of the PERS Choice premium based on the residency and coverage tier in which the retiree is enrolled minus the statutory amount prescribed by Government Code section 22892 (\$108.00 for 2011) per month paid by the COUNTY directly to PERS. As with active employees, any retiree who is not enrolled in CalPERS medical insurance during calendar year 2011 but who provides the COUNTY with written proof of comparable insurance shall only receive a credit allowance equal to the amount of the “single” tier contribution. As with active employees, effective January 1, 2012, any retiree who is not enrolled in CalPERS medical insurance but who provides the COUNTY with written proof of comparable insurance shall only receive a credit allowance equal to \$300 per month. Notwithstanding the foregoing, as with active employees, a retiree who is not enrolled in CalPERS medical insurance but who provides the COUNTY with written proof of comparable insurance shall not be eligible to receive a credit allowance under this subsection (C)(1) unless they were already receiving such a credit allowance prior to July 1, 2011. Retired employees governed by this paragraph shall be entitled to take cash back from the Cafeteria Plan to the fullest extent it may be provided without being inconsistent with this MOU or threatening the plan’s compliance with applicable laws, but as with active employees, the Cafeteria Plan shall specify that a retired employee may not take cash back unless he or she can provide the COUNTY with written proof of medical insurance coverage under an insurance plan providing at least the same level of benefits available from medical insurance plans offered through the Cafeteria Plan.**
- (2) If the employee retires after July 1, 2011, and is enrolled in CalPERS medical insurance, then the amount of the flexible credit allowance shall be equal to the monthly amount of the PERS Choice premium based on the residency and coverage tier in which the retiree is enrolled minus the statutory amount prescribed by Government Code section 22892 (\$108.00 for 2011) per month paid by the COUNTY directly to PERS and minus the same monthly amount that the retiree**

was contributing toward their medical insurance premiums as an active employee immediately prior to their retirement. For example, if an employee was contributing \$50 per month toward his or her medical insurance as an active employee at the time of retirement, then that same fixed dollar amount shall be deducted from the flexible credit allowance paid to them as a retired employee pursuant to this subsection (C)(2). Note that under this formula, while the PERS Choice premium and the statutory amount prescribed by Government Code section 22892 will vary over time (based on the then-current amounts), the amount deducted therefrom based on what the retiree was contributing as an active employee does not vary.

- (3) If the employee retires before December 31, 2001, then the amount of the flexible credit that he or she is entitled to shall be equal to the amount of money necessary to obtain CalPERS medical insurance for the retired employee and his or her dependent with a level of benefits substantially the same as the employee had on the date of his or her retirement, minus the statutory amount prescribed by Government Code section 22892 (\$108.00 for 2011) per month paid by the COUNTY directly to PERS for such insurance, plus the COUNTY contribution toward dental and vision coverage. In other words, the amount of the credit allowance will vary with changes in the cost of the applicable level of medical insurance. These retired employees must be enrolled in the applicable level of CalPERS medical insurance in order to receive the flexible credit allowance and shall not be entitled under any circumstances to opt for other insurance coverage, no coverage, or reduced coverage in order to receive “unused” cash back from the Cafeteria Plan.

ARTICLE 12. VACATION ACCUMULATION

- A. Vacation accrual for covered employees shall be as provided in the Mono COUNTY Code. Notwithstanding anything to the contrary, the maximum number of vacation days that may be accumulated by any employee as of December 31st, the end of the calendar year, shall not exceed two and one-half times the employee’s then current annual vacation day accumulation as provided in the Mono County Code.
- B. If a covered employee’s total accumulated vacation days exceeds two and one-half times their annual vacation day accumulation on December 31, then their vacation accrual will cease effective January 1, until the covered employee’s accumulation of vacation days falls at or below two and one-half times their annual accrual. Once the covered employee’s accumulation of vacation days falls at or below two and one-half times their annual accrual,

then their accrual of vacation days will recommence for the remainder of the calendar year.

- C. Any covered employees who have accrued a minimum of 80 vacation hours may, upon written request, be compensated for up to a maximum of 40 hours of accrued vacation time per calendar year, instead of taking that vacation time off.

ARTICLE 13. SICK LEAVE

- A. Sick leave for each covered employee shall accrue upon the employee's date of employment at the rate of one (1) full day of sick leave for each month of service, to a maximum accrual of one hundred and twenty (120) sick leave days (i.e., 960 hours). Upon termination, the employee shall be compensated for accrued sick leave as follows:
 - (1) If the employee has worked for COUNTY for less than five (5) years, no amount shall be paid for accrued sick leave.
 - (2) If the employee has worked for COUNTY more than five (5) years, but less than ten (10) years, then the employee shall be paid seventy-five percent (75%) of the dollar value of the accrued sick leave.
 - (3) If the employee has worked for COUNTY more than ten (10) years, then the employee shall be paid one hundred percent (100%) of the dollar value of the accrued sick leave.
 - (4) If the employee is terminated by reason of layoff, then the employee shall be paid one hundred percent (100%) of the dollar value of the accrued sick leave regardless of how long the employee has worked for COUNTY.
- B. The dollar value of the employee's accrued sick leave shall be based upon the employee's base rate of pay on the date of termination.

ARTICLE 14. LONGEVITY COMPENSATION (Only applicable to employees hired before July 1, 2011)

- A. During the period from July 1, 2011, through December 31, 2011, any covered employee, upon completion of three (3) years of COUNTY service at "E" step (or top step) of his/her salary range, shall receive two-and-one-half percent (2.5%) additional compensation. An additional two-and-one-half percent (2.5%) longevity compensation shall be paid upon completion of six (6) years of COUNTY service at "E" step (or top step) of his/her salary range. A third

and final one-and-one-half percent (1.5%) longevity compensation shall be paid upon completion of nine (9) years of COUNTY service at "E" step (or top step) of his/her salary range. No further longevity increases shall be received for additional years of service. Any covered employee who on July 31, 2011, was already eligible to receive at least seven and one-half percent (7.5%) longevity pay shall instead receive one percent (1%) less than that amount of longevity pay. (Note: employees hired on or after July 1, 2011, will not be eligible to receive longevity compensation at any future date.)

- B. During the period from January 1, 2012, through December 31, 2012, any covered employee hired before July 1, 2011, upon completion of three (3) years of COUNTY service at "E" step (or top step) of his/her salary range, shall receive two and one-half percent (2.5%) additional compensation. An additional two and one-half percent (2.5%) longevity compensation shall be paid upon completion of six (6) years of COUNTY service at "E" step (or top step) of his/her salary range. A third and final one-half percent (0.5%) longevity compensation shall be paid upon completion of nine (9) years of COUNTY service at "E" step (or top step) of his/her salary range. No further longevity increases shall be received for additional years of service. Any covered employee who on December 31, 2011, was already eligible to receive at least six and one-half percent (6.5%) longevity pay shall instead receive one percent (1%) less than that amount of longevity pay. (Note: employees hired on or after July 1, 2011, will not be eligible to receive longevity compensation at any future date.)

ARTICLE 15. ASSUMING DUTIES ENTAILING GREATER RESPONSIBILITY

- A. In the event a covered employee assumes the full range of responsibilities normally expected of a position entailing greater responsibility than his or her presently assigned position, that employee shall receive a five percent (5%) increase in pay, or the same rate of pay due the "A" step of the higher classification, whichever is higher, during the entire time the employee carries out the higher class duties.
- B. The provisions of this Article are operative only when all the following conditions occur:
- (1) Written direction has been given to the employee to assume the higher responsibilities by the employee's department head or by a person so authorized by the Department Head. If no written directive is issued, no out-of-class work shall be expected or required.
 - (2) In each assignment of higher duties, the performance of such duties must be for a period of at least two (2) consecutive workdays.

- (3) The position assumed has a job description in the most recent job classification and salary survey adopted by the County Board of Supervisors. The assumption and performance of the duties of the higher classification must encompass the full range of responsibilities of the higher classification for the time period of the assignment. This shall not apply to temporary assignments, which are made pursuant to prior mutual agreement between the employee and his or her immediate supervisor for the purpose of providing a training opportunity to the employee for a mutually agreed period of time.
- C. No out-of-class assignment shall exceed six (6) months unless a written extension is executed by the employer, the UNION and the employee. Out-of-class assignments shall not be used to avoid or prolong promotion or new hire.
- D. In the event a qualifying higher level assignment has been made but written direction was not properly issued, the employee is still entitled to the compensation provided in this Article, but only if brought to the Department Head's attention within six (6) months of the end of the assignment.

ARTICLE 16. RELEASE TIME

- A. Chief Stewards shall have reasonable time off with pay for the purpose of carrying out UNION related matters (not to exceed a total of seven (7) persons). UNION representatives shall notify their Department Heads that they will be participating in UNION matters.
- B. COUNTY agrees that UNION members may attend semi-annual UNION membership meetings during working hours without loss of pay provided:
 - (1) Attendance is verified by signature roster, a copy of which shall be supplied to the COUNTY by request.
 - (2) Attendance during working hours without loss of pay will be limited to two (2) hours per meeting.
 - (3) The employee's absence from work will not result in the lack of minimum coverage of office functions in the employee's office as determined by the employee's Department Head.

ARTICLE 17. WORKSITE SAFETY

A. Safety Equipment

- (1) COUNTY shall provide the funds necessary to assure that covered employees needing such equipment for health and safety purposes shall receive new or otherwise serviceable and adequate protective safety equipment. COUNTY shall purchase or replace the following minimum issue of such equipment for each covered employee:**
 - (a) firearm (40 caliber/automatic or equivalent equipped with two additional ammunition clips);**
 - (b) firearm holster;**
 - (c) sufficient ammunition for work and range qualifications;**
 - (d) ear protection for range qualifications;**
 - (e) eye protection for range qualifications;**
 - (f) duty/work belt;**
 - (g) bullet-proof vest;**
 - (h) OC pepper spray and holder;**
 - (I) handcuffs and handcuff holder;**
 - (J) transport belt;**
 - (k) ankle cuffs;**
 - (l) puncture-proof search gloves;**
 - (m) flashlight;**
 - (n) field attire (e.g., jacket or shirt) to identify covered employee as a probation officer;**
 - (o) first aid/AIDS protection kits for Probation Department vehicles;**
 - (p) two-way radios for Probation Department vehicles (in order for officers to be in contact with dispatch)**
- (2) Safety equipment shall remain the property of COUNTY and shall be properly inventoried. Equipment shall be used and/or worn by employees whenever engaged in tasks for which such equipment is needed or intended. Employees shall return assigned equipment upon termination from COUNTY employment. Previously issued equipment shall be returned by the employees to whom it has been issued prior to the assignment of replacement equipment. Employees shall be responsible for the care and maintenance of all issued safety equipment and for the cost of replacement of lost equipment.**

B. Worksite Inspection

COUNTY shall provide reasonable safety programs and annual onsite safety inspections in order to assure safe worksites for COUNTY employees. Department Heads shall have the responsibility for scheduling the safety

programs and annual on-site worksite inspections. Employees may file written complaints relating to the safety of worksites. Written complaints shall be filed with the relevant Department Heads and copies shall be transmitted by employees who file them to UNION. Should the complaint be unresolved at the department head level, an appeal of the matter shall be heard by the Worksite Safety Committee, which shall work with the employee(s), Department Head, supervisor(s) and other UNION and management representatives to resolve the matter.

1. The Worksite Safety Committee will be established as a standing Committee, but will meet as the need arises, and will consist of COUNTY'S designated risk manager, one (1) other manager designated by COUNTY and two (2) representatives designated by UNION.

ARTICLE 18. CALL BACK - ON CALL

A. Call Back

A covered employee who is called in to work at any time other than his or her normal working hours shall be paid for a minimum of two (2) hours of overtime. Should the duration of the call back exceed two (2) hours, the employee will be paid at the overtime rate for actual time worked. The provisions of this Article will not apply to extended shifts.

B. On Call

“On Call” means that period of time during which an employee is assigned to be available for duty. During that period, the employee has free use of his or her time with the exception of being required to be available for duty by telephone or two-way radio during the entire period of the assignment.

- (1) On call status shall be assigned by the Department Head or designee and paid at the rate of three dollars (\$3.00) per hour for the duration of the on call period. No on-call period shall be less than twelve (12) hours in duration.
- (2) A two (2) hour minimum shall be paid at the overtime rate to an employee who is called out while assigned on call duty.
- (3) No employee, unless mutually agreed to, shall have the hours of his or her normally scheduled shift reduced as a result of a call out.

ARTICLE 19. OVERTIME

- A. Calculation of Overtime: For time actually worked in excess of forty (40) hours per week, covered employees shall be paid in accordance with the Fair Labor Standards Act (FLSA). Accordingly, and notwithstanding any contrary provision of the County Code or personnel rules, use by an employee of any form of leave or CTO during a work week shall NOT be counted as hours actually worked for purposes of determining whether that employee has worked more than 40 hours that week for purposes of earning overtime (consistent with FLSA). Any covered employee who has actually worked in excess of forty (40) hours in a workweek may, in their option, be credited back any CTO or leave time that they had utilized during that workweek prior to knowing that they would actually work more than 40 hours (note: if an employee does not opt for such a credit, they shall be paid straight time for such CTO or leave time utilized).**
- B. Accumulation of Compensatory Time**
- (1) Covered employees may accumulate up to eighty (80) hours of compensatory time off (CTO), which may be utilized with the permission of the Department Head.**
 - (2) At the time CTO is earned, the employee must elect whether the time will be used as CTO or whether it will be cashed out. Once the employee makes the election it cannot be changed.**
- C. Overtime Meal Allowance: All covered employees who are required to work a minimum of four (4) hours past their normal shift shall receive a fifteen dollar (\$15.00) meal reimbursement payment for each such shift worked.**
- D. Holiday Overtime Pay: For covered employees not receiving holiday pay who work on designated COUNTY holidays, overtime in excess of eight (8) hours will be paid at two (2) times the regular hourly rate.**
- E. Travel time: Generally, travel time to and from work does not constitute hours worked. This is true whether the employee works at a fixed location or at different job sites. However, time spent in travel during the workday must be counted as hours worked when it is related to the employee's job. Further, travel time that occurs in addition to regular working hours is considered hours worked if it is performed pursuant to COUNTY'S instructions. All such travel time shall be considered "hours worked" by the traveling employee, whether or not the employee is operating a vehicle or riding as a passenger. However, in any work week in which such travel occurs, management may reduce the traveling employee's regular work hours in order to avoid or minimize overtime for that week. For example, if an employee travels eight**

hours on a Sunday as a passenger to attend a seminar, that time will be counted as hours worked but management may reduce the employee's regular work hours later in the same work week by eight hours, so that no overtime would be owed as a result of the travel (all other things being equal).

ARTICLE 20. PERS RETIREMENT BENEFITS AND CONTRIBUTIONS

- A. Covered employees shall continue payment of the employee's contribution for applicable PERS coverage and retirement. COUNTY shall continue to implement the IRS 414H2 program for all employees covered by this MOU in order to facilitate the employee's PERS contributions and to provide for tax deferred payment of the employee's PERS contributions.**
- B. COUNTY and UNION agree that for the purposes of PERS retirement, the "single highest year" of the employee's service years of COUNTY employment shall be used for calculation of the retirement benefits of that employee.**
- C. As soon as reasonably practicable after ratification of this MOU, COUNTY shall amend its PERS contract so as to provide covered employees hired after the effective date of the amendment with PERS "2.5% at 50" retirement. Any employees hired prior to the effective date of that amendment shall continue to be enrolled in PERS "3% at 50" Safety retirement. And covered employees shall continue payment of the employee's contribution for applicable PERS coverage and retirement. COUNTY shall continue to implement the IRS 414H2 program for all employees covered by this MOU in order to facilitate the employee's PERS contributions and to provide for tax deferred payment of the employee's PERS contributions.**
- D. Covered employees shall continue to be enrolled in the PERS Level IV Survivors' Benefit Program (specifically those benefits provided by Government Code section 21574).**

ARTICLE 21. WAGES

- A. Covered employees shall receive no increases of any kind to their base compensation during the term of this MOU, with the exception of increases resulting from changes in job classifications (e.g., promotions, reclassifications, and transfers).**
- B. Effective July 1, 2011, notwithstanding any contrary provision of the County Code or personnel rules, covered employee shall not be eligible to earn or receive "step increases" during the term of this MOU. And no time worked during the term of this MOU shall be counted for purposes of determining**

any future step increases (if and when such increases are again provided).

- C. All employees will be required to utilize direct deposit of their payroll checks.

ARTICLE 22. EDUCATION INCENTIVE PROGRAM

- A. Covered employees who wish to enroll in job-related or promotion-oriented courses shall be reimbursed by COUNTY for allowable expenses related to the courses in an amount not to exceed seven hundred dollars (\$700.00) per calendar year. Allowable expenses shall be actually incurred, shall include tuition costs and out-of-pocket expenses for required course material and textbooks, and shall be subject to the following:
 - (1) Courses must be taken at or by correspondence from an accredited institution if comparable courses are not offered in local schools, or if the work assignment of the individual is such that it does not permit regular classroom attendance.
 - (2) Employees will not be granted time off from their regular work schedule to attend such courses, unless approved by the COUNTY Administrative Officer.
 - (3) Approval for the educational assistance program shall be at the discretion of the COUNTY Administrative Officer, who will determine whether or not each specific course is job-related or promotion-oriented. The COUNTY Administrative Officer will obtain and consider the recommendation of the employee's department head in each case. The COUNTY Administrative Officer's approval shall not be unreasonably withheld. Such approval shall be obtained by the employee prior to enrollment. A copy of the written approval shall be sent by the COUNTY Administrative Officer to the Auditor's Office, the employee's Department Head, and the employee.
 - (4) Required course material and textbooks may be retained by the employee upon satisfactory completion of the course.
- B. Reimbursement shall be made to the employee within fifteen (15) calendar days after presentation to the Auditor's Office of appropriate receipts and proof of completion of the course with a minimum grade of "C" or it's equivalent.

ARTICLE 23. AGENCY SHOP

A. Except as otherwise provided by this MOU or state law, for the term of this agreement all employees in the bargaining unit represented by the UNION shall be required, as a condition of continued employment, either to join the UNION or to pay the UNION a service fee in an amount not to exceed the standard initiation fee, periodic dues, and general assessment of the UNION. This requirement shall not apply to any employee who is a member of a bona fide religion, body, or sect, which has historically held conscientious objections to joining or financially supporting public employee organizations. Such individuals shall not be required to join or financially support the UNION as a condition of employment, but will be required, in lieu of periodic dues, initiation fees, or agency shop fees, to pay sums equal to such dues, initiation fees, or agency shop fees to one of the two (2) following non-religious, non-labor charitable funds, exempt from taxation under Section 501(c)(3) of the Internal Revenue Code chosen by such employee:

- (1) Wild-Iris**
- (2) Red Cross (designated for Mono COUNTY)**

Proof of such payments shall be made on a monthly basis to the employer as a condition of continued exemption from the requirement of financial support to UNION, and the employer will, upon request of UNION, demonstrate such continued payment.

- B. The service fee payment will be used by UNION for purposes of collective bargaining, contract administration and pursuing matters affecting wages, hours and other terms and conditions of employment.**
- C. It shall be the employer's responsibility, once notified by UNION of the amount of the service fee as determined by UNION, to provide UNION with a list of all persons in the bargaining unit and their addresses, in order that the UNION can notify such individuals of their obligation under this contract and pursuant to Government Code Section 3502.5. Thereafter, service fees from non-members shall be collected by payroll deduction and distributed to UNION on a monthly basis. UNION will be notified no later than thirty (30) days after the event of any additions or deletions of the names of persons as employees in the bargaining unit to whom this provision is applicable.**
- D. UNION shall defend, indemnify, and hold harmless COUNTY on account of all claims against COUNTY, and all lawsuits in which COUNTY is a party defendant as a result of the provisions of this Article, except for claims against COUNTY which arise from the intentional, wanton or reckless acts (or malice, fraud or oppression) of COUNTY.**

ARTICLE 24. MISCELLANEOUS PROVISIONS

A. **Entire Agreement:** Except as provided in specific Articles pertaining to future agreements between the parties on specific issues, this MOU constitutes the entire understanding of the parties.

B. **Alternate Work Schedules** The COUNTY agrees that the County Administrative Officer and the Finance Director will continue to work and meet with UNION regarding the evaluation of alternate work schedules, such as four (4) ten (10) hour days per week, instead of five (5) eight (8) hour days per week, for forty (40) hour per week employees. This paragraph shall not be construed as requiring COUNTY to consider or implement unique, flexible working hours or schedules for individual covered employees.

C. **Amendments**

The MOU can be amended only in writing after good faith negotiations between the parties. Any purported oral amendment shall be void and of no legal force or effect whatsoever.

D. **Severability Section**

If any Article or Section of this Agreement shall be held to be invalid by operation of law, or by any tribunal of competent jurisdiction, or if compliance with or any enforcement of any Article or Section should be restrained by such tribunal, the remainder of this Agreement shall not be affected thereby, and the parties may, if they agree, enter into collective bargaining negotiations for the sole purpose of arriving at a mutually satisfactory replacement for such Article or Section.

ARTICLE 25. NO-LOCKOUT AND NO-STRIKE CLAUSE

A. During the term of this Agreement, COUNTY agrees that it will not lockout employees; and UNION agrees that they will not engage in, encourage or approve any strike, slowdown or other work stoppage growing out of any dispute relating to the terms of this Agreement. UNION will take whatever lawful steps are necessary to prevent any interruption of work in violation of the Agreement, recognizing with COUNTY that all matters of controversy within the scope of this Agreement shall be settled by established grievance procedure.

B. Any strike, slowdown or other work stoppage resulting from violation of Paragraph A, above, may permit COUNTY to immediately suspend dues deductions. The amount that would usually have been deducted from employees' pay during the pay period shall not be deducted if any work stoppage as defined above occurs at any time during the pay period.

ARTICLE 26. NON-DISCRIMINATION

- A. No member, official, or representative of UNION, shall in any way suffer any type of unlawful discrimination in connection with continued employment, promotion or otherwise by virtue of membership in or representation of UNION.**
- B. The parties to this contract agree that they shall comply with all applicable state and federal non-discrimination laws.**

ARTICLE 27. MANAGEMENT RIGHTS

- A. All management rights and functions, except those, which are expressly abridged by this Contract, are expressly reserved by COUNTY.**
- B. The rights of COUNTY include, but are not limited to, the exclusive right to determine the mission of its constituent departments, commissions and boards; set standards of service; determine the procedures and standards of selection for employment and promotion; train, direct and assign its employees; take disciplinary action; relieve its employees from duty because of lack of work or for other reasons not prohibited or in conflict with State or Federal law; maintain the efficiency of COUNTY operation; determine the methods, means and personnel by which COUNTY operations are to be conducted; determine the content of job classifications; take all necessary and lawful actions to carry out its mission in emergencies; and exercise complete control and discretion over its organization and the technology of performing its work. COUNTY has the right to make rules and regulations pertaining to employees, so long as such rules and regulations do not violate this MOU or are prohibited or in conflict with State or Federal law.**
- C. COUNTY shall continue to exercise the authority vested in it by COUNTY Code and Personnel Rules & Regulations as they may be amended from time to time. The explicit provisions of this Contract, however, constitute the negotiated agreements between the parties and shall prevail in all terms and conditions as agreed between the parties.**
- D. Nothing herein may be construed to limit the ability of the parties to voluntarily consult on any matter outside the scope of representation.**

ARTICLE 28. PERSONNEL RULE REVISIONS

UNION agrees to the COUNTY's proposed new and/or revised personnel rules, as presented to UNION prior to entry into this MOU. Notwithstanding any other provision of this MOU, the parties agree that COUNTY may during the term of this MOU propose revisions to such rules and/or additional personnel rules, provided that COUNTY allows

an appropriate opportunity for affected employees and their bargaining units to “meet-and-confer” in compliance with the Meyers-Milias-Brown Act. UNION agrees that once the COUNTY has duly adopted any such new and/or revised personnel rules, such rules shall apply to all employees covered by this MOU.

EXECUTION

IN WITNESS of the foregoing provisions, the parties have signed this Agreement below through their duly-authorized representatives:

LOCAL 39/UNION:

By: _____
JERRY KALMAR, Business Mgr.

COUNTY:

By: _____
DUANE “HAP” HAZARD, Chair
Board of Supervisors

LOCAL 39/UNION:

By: _____
MADISON BLAND, President

LOCAL 39/UNION:

By: _____
JOAN BRYANT, Dir. of Public Emp.

LOCAL 39/UNION:

By: _____
JERRY FREDERICK, Business Rep.

LOCAL 39/UNION:

By: _____
DIANE ANTHONY, Member/Negotiator